

# POINTS TO PROFIT Interim Report Q3 2023

## **TODAY'S PRESENTER**





# Erik Grohman

## CEO

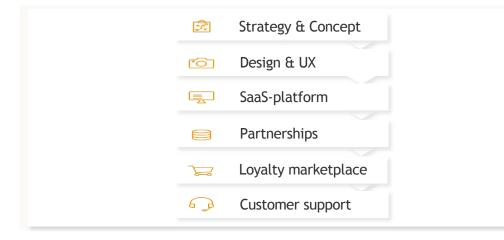
- Background in online retail & services (EssilorLuxottica, Zmarta, Betsson) and FMCG (Unilever, Scan)
- Master of Science in Business Administration and Economics, Stockholm University

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## **AWARDIT IN BRIEF**



MARKET LEADER IN LOYALTY AND GIFTCARD SOLUTIONS WITH A BROAD OFFERING TO CATER FOR ALL NEEDS







12 ACQUISITIONS SINCE IPO IN DEC 2017



**297 EMPLOYEES** 



OFFICES IN STOCKHOLM (HQ), GOTHENBURG, COPENHAGEN, HAMBURG, WELS (AU) AND WEINGARTEN (DE)

### ATTRACTIVE FUNDAMENTALS FUELING GROWTH AGENDA



Largest company and platform for loyalty-, incentive- and giftcard solutions in the Nordics and with a strong position in DACH

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|              |  |
|              |  |

Our vision is to become the leader in our industry on the European market. On our journey we will continue to help our customers to improve their customer satisfaction, retention and sales



SaaS-toolbox that covers all parts of the loyalty- incentive- and giftcard program value chain



+250 programs reaching more than 15 million consumers in Nordics and wide reach in DACH

Strong organic growth, highly scalable and profitable over time



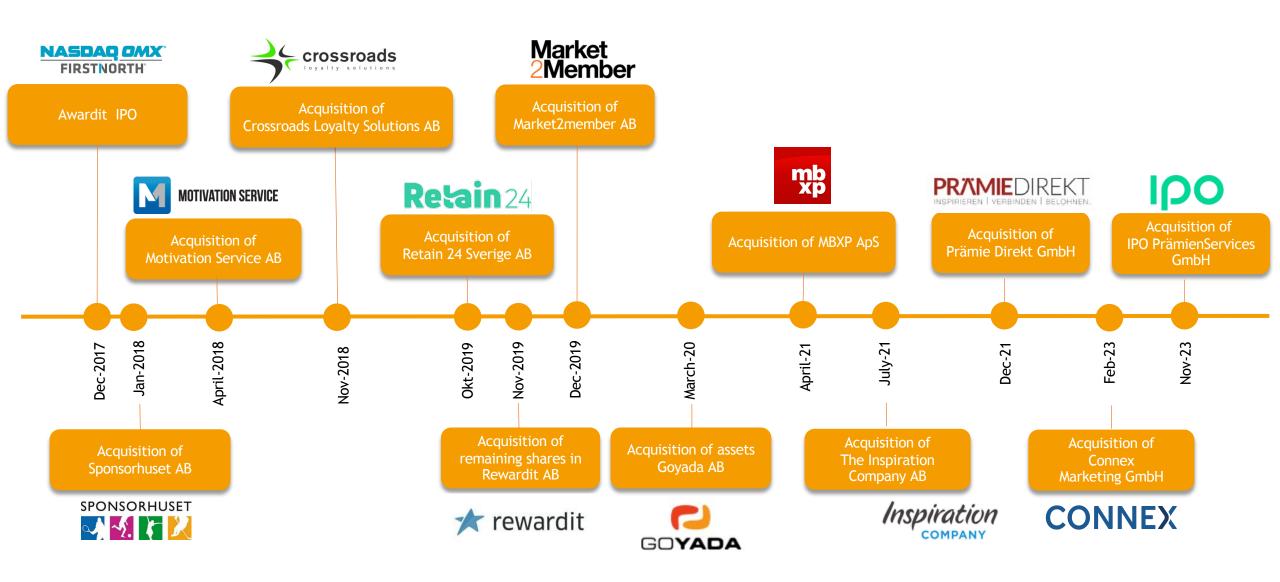
Two business areas; Loyalty & Giftcards



Track record of 12 completed acquisitions. The European market remains fragmented with potential to consolidate further.



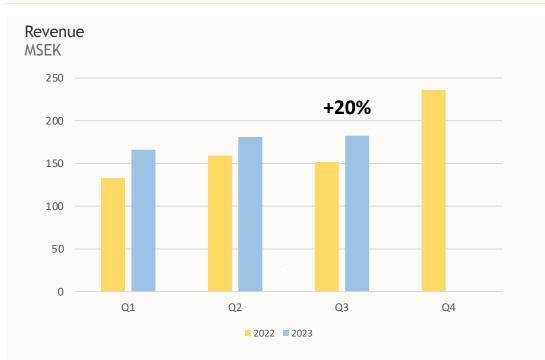
## AWARDIT TIMELINE





# Q3; CONTINUED GROWTH IN BOTH LOYALTY AND GIFTCARDS

#### LOYALTY - NET REVENUE PER QUARTER



- MSEK 182.7 revenues; 20% growth, organic growth of 9%
- Strong development of existing customers with continued growth
- MSEK 17 additional SAS Eurobonus sales in 2022 deteriorates organic growth comp
- German market situation remained challenging throughout Q3
- Connex adds MSEK 16.5 to Loyalty revenues in Q3

#### GIFTCARDS - NET REVENUE PER QUARTER



- MSEK 66.8 revenues; 52% growth, organic growth of -2,3%
- Organic growth from new customers on our SaaS platform within Sweden giftcard
- MBXP -2,9% in Q3 compared to last year
- Connex adds MSEK 23.8 to Giftcards revenues in Q3



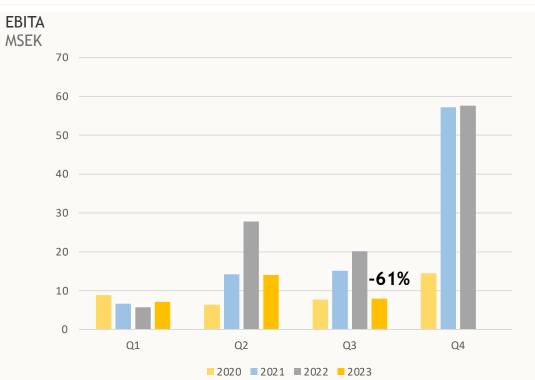
## CONTINUED GROWTH, EARNINGS CHALLENGED IN MBXP AND DACH

#### Revenue MSEK 350 300 +27% 250 200 150 100 50 0 Q2 Q1 Q3 Q4 2020 2021 2022 2023

QUARTERLY CONTINUED REVENUE GROWTH

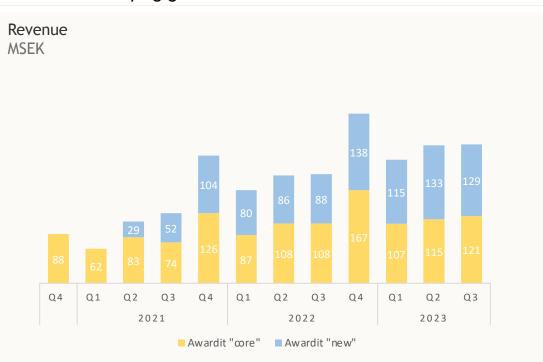
- MSEK 249.5 revenues; Connex contributed MSK 40.3
- 27% growth of which 7% organic driven by continued growth of largest clients in Awardit loyalty programs and giftcards.
- 82% growth in Zupergift facevalue sales (MSEK 20,6 in Q3'23 vs 11,4 in Q3'22)

#### EBITA LOWER DUE TO MBXP AND DACH



- -61% EBITA in Q3 (MSEK 7.9) vs Q3 2022 (MSEK 20.1)
- Main reasons for decline is negative result of MBXP (MSEK 5,6 lower EBITA than Q3 2022) and negative EBITA in DACH
- Contribution from Connex MSEK -3.3 for Q3
- MSEK 0.7 (MSEK 1.5) breakage from Zupergift, now included in net revenues

## CORE BUSINESS CONTINUES TO STAND STRONG



Continued underlying growth of "core" business

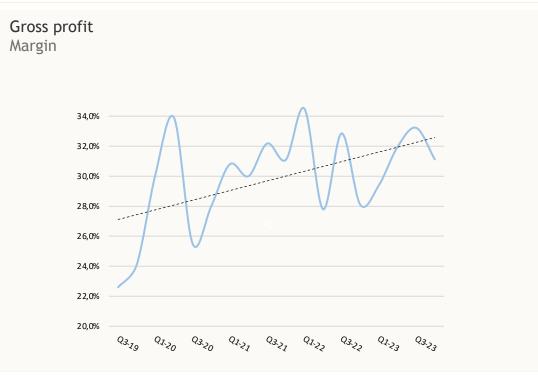
- Solid growth within Awardit "core" business (excluding acquisitions made in 2021 and 2023; TIC, MBXP, PrämieDirekt, Connex) +12.4% in Q3 2023
- Connex adds additional MSEK 40.3 to Awardit "new" in Q3 2023
- 0% growth in Awardit "new" excluding Connex

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## **GROSS MARGIN STRENGTHENED OVER TIME**





- Gross margin in Q3 2023 was 31.1%, compared to 28.1% in Q3 2022
- Connex contributes with higher margin
- Lower margin at MBXP due to increased redemption of experience giftcards
- Increase in Zupergift sales detoriates gross margins of Awardit CLS

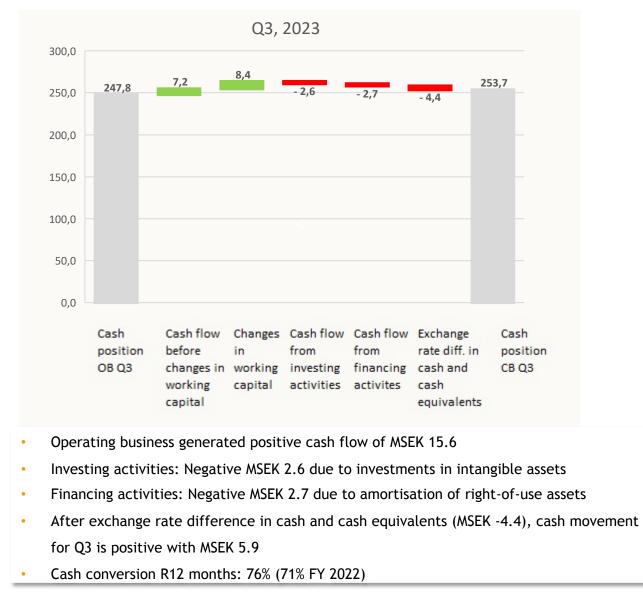
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## P&L Q3 AND YTD 2023 VS 2022

|  |      | 2023-07-01 | 2022-07-01 | 2023-01-01 | 2022-01-01 | 2022-01-01 |
|--|------|------------|------------|------------|------------|------------|
| Amounts, TSEK  | Note | 2023-09-30 | 2022-09-30 | 2023-09-30 | 2022-09-30 | 2022-12-31 |
| Net revenue  | 3    | 249,523    | 195,986    | 719,350    | 557,314    | 862,297    |
| Capitalised work for own account                                   |      | 2,937      | 868        | 5,450      | 1,629      | 2,387      |
| Other operating income   | 5    | 2,327      | 2,505      | 9,777      | 10,377     | 21,870     |
| Total operating income   |      | 254,787    | 199,359    | 734,577    | 569,319    | 886,554    |
|  |      |            |            |            |            |            |
| Operating expenses   |      |            |            |            |            |            |
| Commodities  |      | -171,865   | -140,875   | -488,409   | -391,934   | -607,198   |
| Other external expenses  |      | -25,136    | -16,124    | -76,345    | -52,172    | -67,377    |
| Personnel expenses   |      | -44,503    | -20,968    | -128,252   | -69,665    | -98,792    |
| Depreciation and amortisation of tangible and<br>intangible assets |      | -13,839    | -9,554     | -41,836    | -28,198    | -40,557    |
| Other operating expenses   |      | -1,998     | -1,185     | -3,548     | -1,724     | -1,721     |
| Total operating expenses   |      | -257,341   | -188,705   | -738,391   | -543,694   | -815,644   |
| Operating result   |      | -2,553     | 10,654     | -3,813     | 25,625     | 70,910     |

- Commodities increase mainly driven by higher turnover, GM strengthened y.o.y from 28,21% to 31,1%
- Other external expenses increase in the quarter from the addition of Connex with MSEK 5.8, comparable other expenses increase with MSEK 3.2 of which the largest part comes from PD (MSEK 2.1) due mostly to increased costs of logistics.
- Personnel costs in Q3 at 17.8% (10.7%) of revenues, affected primarily by Connex and to some extent a strengthened central organization

## Q3 2023; POSITIVE CASH FLOW MSEK 15.6 FROM OPERATING BUSINESS



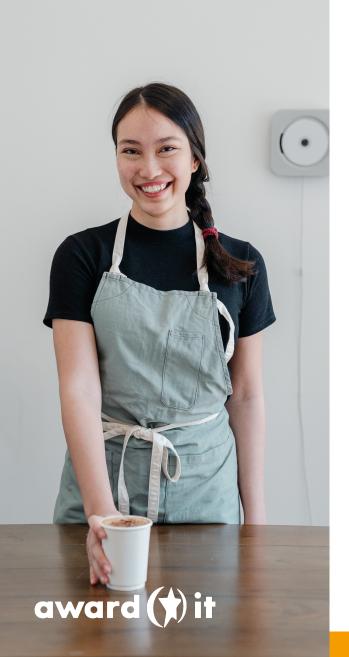




## **IPO ACQUISITION STRENGTHENS DACH POSITION**

|                                  | IPO             | Connex          | Awardit  | Total           |
|----------------------------------|-----------------|-----------------|----------|-----------------|
| Amounts, TSEK                    | Proforma<br>12m | Proforma<br>12m | R12m     | Proforma<br>12m |
| Net revenue                      | 202,144         | 217,136         | 907,847  | 1,327,127       |
| Capitalised work for own account | -               | 2,747           | 3,919    | 6,666           |
| Other operating income           | 1,144           | 2,097           | 15,627   | 18,867          |
| Total operating income           | 203,288         | 221,980         | 927,392  | 1,352,660       |
|                                  |                 |                 |          |                 |
| Operating expenses               |                 |                 |          |                 |
| Commodities                      | -143,743        | -96,013         | -653,822 | -893,579        |
| Other external expenses          | -21,322         | -24,120         | -77,067  | -122,508        |
| Personnel expenses               | -25,847         | -74,750         | -106,209 | -206,806        |
| Depreciation of tangible assets  | -1,028          | -6,986          | -6,237   | -14,252         |
| Other operating expenses         | -               | -0,111          | -3,467   | -3,579          |
| Total operating expenses         | -191,941        | -201,981        | -846,802 | -1,240,724      |
|                                  |                 |                 |          |                 |
| EBITA                            | 11,347          | 19,999          | 80,590   | 111,936         |
| Gross profit                     | 58,401          | 121,123         | 254,025  | 433,548         |
| Gross margin                     | 28,9%           | 55,8%           | 28,0%    | 32,7%           |

- IPO is a leading company within rewards management
- EBITDA result adjusted for various owner-related costs of approx. MEUR 1
- Strategic acquisition to continue to build our position in DACH great fit with our existing people, capabilities and offers
- Awardit now one of the largest players in DACH
- Appr 52 MEUR turnover in DACH pro forma (~50% of Awardit Group), >50% of employees now in DACH



# WELL POSITIONED FOR CONTINUED SUCCESS



Continued strong organic growth of the existing business lays the foundation for higher revenues and improved results in 2023 and beyond.



Acquisitions of Connex and IPO provide a strong position in DACH. Perfect fit with Prämie Direkt and potential to continue growing in the region, and to benefit from synergies of scale.



Projects ongoing to realize procurement savings, cross selling opportunities and other business oriented synergies within the group. Cost savings of MSEK 15-20 to be realized within 2023-24.



Potential to launch Zupergift and other own brand giftcards in additional variants and in new markets, Zupergift launched in DACH through Connex sales channels



Steady flow of new customers - both within the Giftcard and Loyalty segments. Strong pipe of new prospective customers.



Additional value creating acquisitions identified. Cash position of MSEK 254 at end of Q3 provides buying power.



Ongoing internal audit at MBXP to ensure correct valuation and earn-out payment that is yet to be completed.



Vision to become the leader on the European market.



# **CONTACT DETAILS**

Erik Grohman President & CEO erik.grohman@awardit.com 076-1805512

X (former Twitter) (of founder Niklas Lundqvist): @PointmanAwardit